

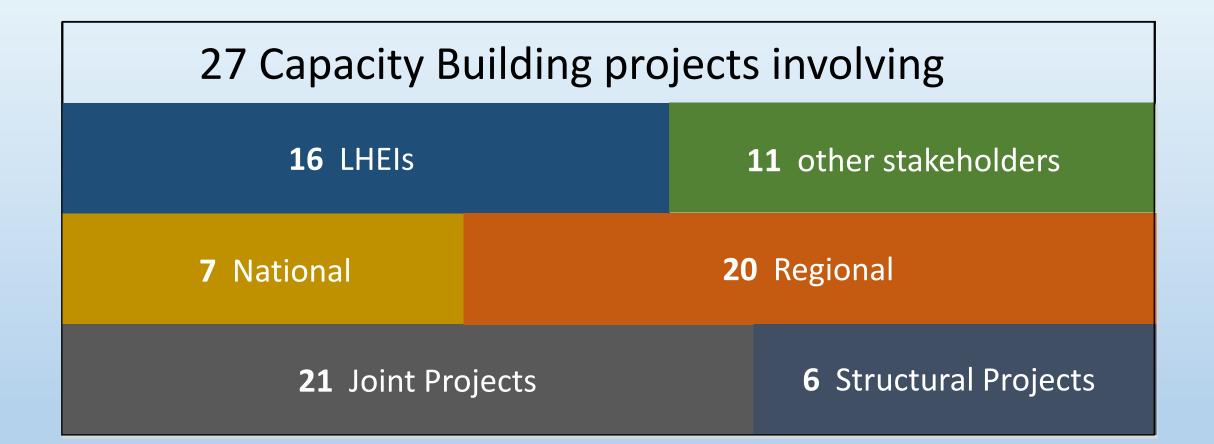




# Performance of Lebanon in CBHE 2015-2020











#### Facts and Figures : Areas covered by CBHE projects (2015-2020)

Gas and Oil Road Safety Energy Planning Management of Engineering projects Professional Standards for Teaching and Learning Mediterranean Network for Employability European Projects Design and Management

Support to student refugees Recognition of qualifications Quality Assurance Support to NGOs UNESCO Biosphere Students Empowerment

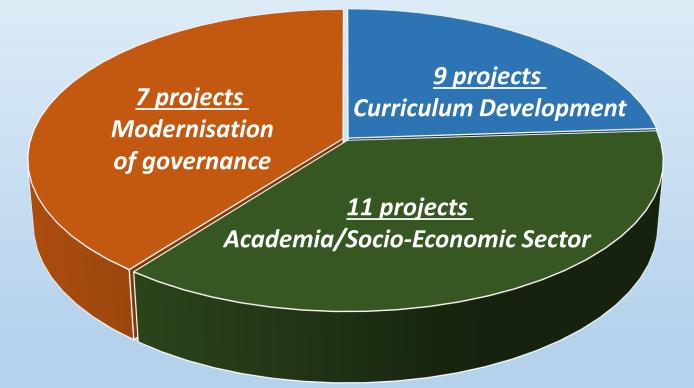


Renewable Energy Lebanese Diploma Supplement eHealth Career building Internationalisation at Home Univ-Enterprise Coop Democratic Governance and Human Rights

Urban Development Artificial Intelligence & Robotics Wastewater treatment for hospitals Student-run care clinics Entrepreneurship Supply Chain Management



#### Facts and Figures: Priorities covered by 27 CBHE projects

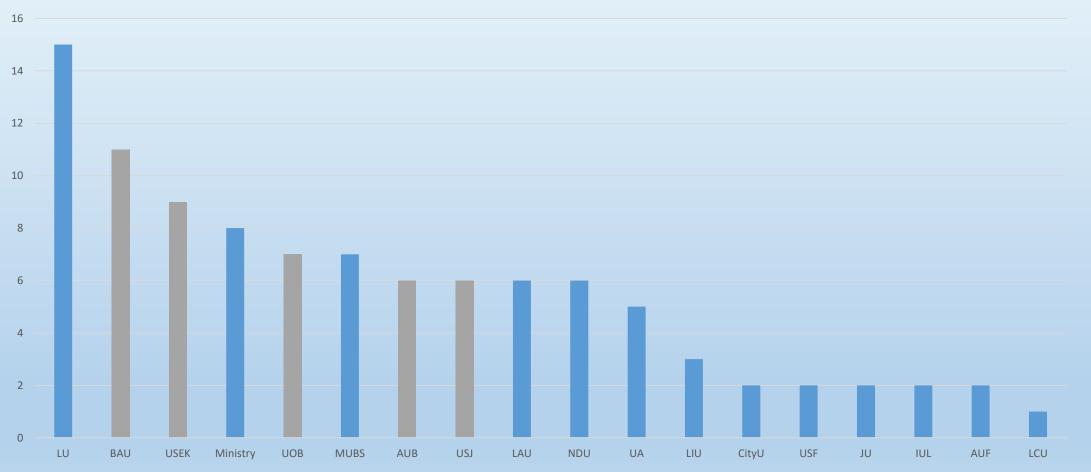






### **Preferred Partnerships: Coordinating CBHE projects**

Number of projects per Lebanese Institutions

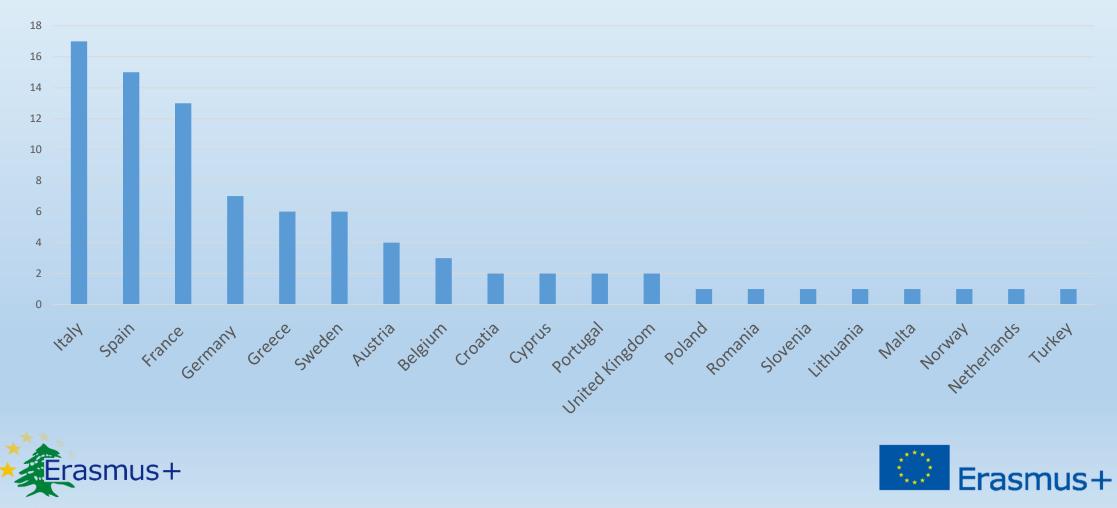






### **Preferred Partnerships: partnering in CBHE projects**

#### Number of projects by EU countries (2015-2020)



All information about the 27 funded CBHE projects at:

# http://erasmusplus-lebanon.org/content/839





## Part 1:

# Capacity Building in Higher Education in the new 2021-2027 Erasmus+ programme





# International dimension of Erasmus+ 2021-2027

Programme countries => Member States and associated third countries

Partner countries => Non-associated third countries



## Context (1)

The CBHE action supports the relevance, quality, modernisation and responsiveness of Higher Education institutions and systems in third countries not associated to the Erasmus + programme for socio-economic recovery, growth and prosperity.

It reacts to recent trends, in particular economic globalisation but also the recent decline in human development, fragility, and rising social, economic and environmental inequalities exacerbated by the COVID-19 crisis.

It is aligned with the 'Sustainable Development Goals '(SDGs) and the Paris Agreement.

It puts focus on Inclusion, accessibility and equity





## Context (2)

The action will ensure **equity and inclusion**, system strengthening and **capacity building** as well as **employability** transversally across the action.

**Global interventions** which no longer address only the modernisation of teaching programmes per se, but should also take into account governance, management and the **strengthening of higher education's wider economic and social ecosystems.** 

Addressing **regional issues**, building alliances and coalitions, piloting new approaches and initiatives built on **country ownership** will be strongly encouraged





#### Purpose

**Focus on the needs** of the third countries not associated to the E+ programme

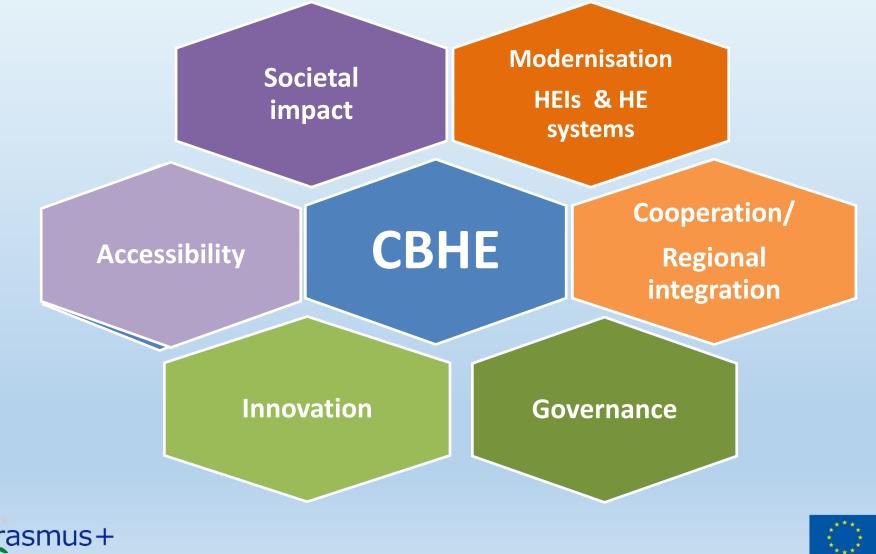
**Targeting the priorities** of the third countries not associated to the programme and matching them with the EU priorities for these countries

Maximising benefit to third countries not associated to the Programme



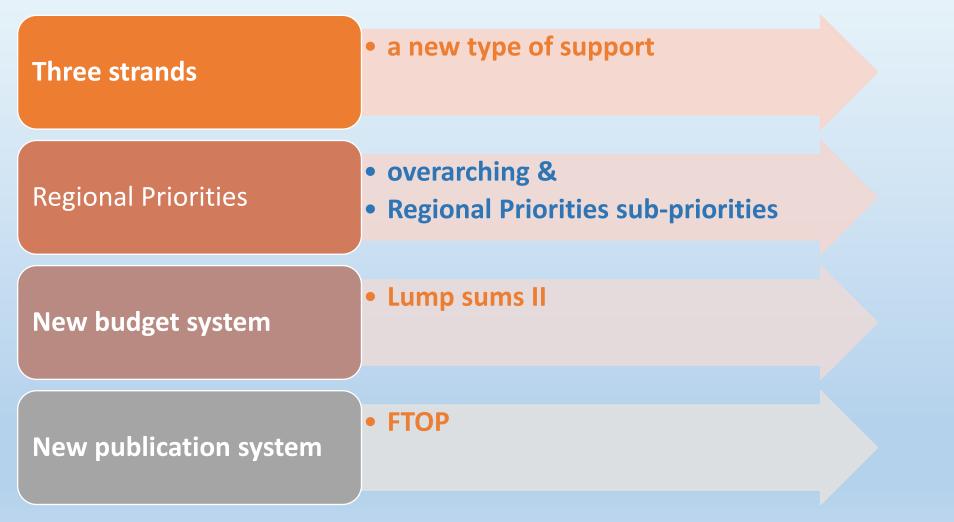


#### **Objectives**





#### **New Features**







## Three strands:

1- Fostering access to cooperation in Higher Education

2- Partnerships for transformation

3- Structural reform projects





#### **Strand 1. Fostering Access to Cooperation in Higher Education**

Facilitate access to **newcomers**.

First step for participating organisations to enhance and increase means to reach out to people with fewer opportunities.

**Reduce the internationalisation g**ap of HEIs from the same country/region.

Fostering **social inclusion**.





## **Strand 1 - Fostering Access to Cooperation in Higher Education**

#### **Target groups**

- HEIs from least developed countries
- HEIs located in remote regions/areas
- Newcomers or less experienced
- Individuals with fewer opportunities.

#### Activities

- Enhance management/administrative capacity
- Ensure high quality and relevant education
- Increasing the accessibility of the students/staff with fewer opportunities

#### Funding and duration

- 24 or 36 months
- 200.000 and 400.000 Euro





## **Enhancing the Management/Administrative Capacity**

Reforming and modernising university governance	<b>reforming and modernising the university governance</b> , including the enhancement of services in particular for the benefit of students (student guidance, counselling and job orientation etc.);
International Relation Offices	establishing or strengthening <b>international relations offices</b> and elaborating internationalisation strategies;
Quality Assurance	establishing new or developing existing <b>quality assurance</b> <b>units</b> and processes/strategy within HEIs;
Capacity	creating or increasing the <b>capacity of planning and</b> evaluation units;
Mobility	building capacities to <b>support students and staff mobility</b> activities.





### **Ensure High Quality and Relevant Education**

- modules or study programmes, technical or professional orientations of programmes
- Sestablishing intensive study programmes bringing together students and teaching staff from participating HEIs for shorter study periods
- developing capacities for postgraduate students and academic staff as well as promoting postgraduate students and/or staff mobility
- >implementing training courses for HEI staff





### Increasing the Accessibility of Individuals with Fewer Opportunities

- developing **remote and inclusive learning pathways** and opportunities by relying on digital technology and e-learning for vulnerable students
- updating the digital technology to develop specific services aiming at ensuring equal and fair learning opportunities to students with disabilities
- promoting initiatives aiming at positive discrimination by empowering women and ethnic/religious minorities
- develop initiatives addressing and reducing barriers faced by disadvantaged groups in accessing learning opportunities
- contributing to creating **inclusive environments that foster equity and equality,** and that are responsive to the needs of the wider community





### **Strand 2 - Partnerships for Transformation**

Innovation with business involvement to maximize societal impact.

Modernizing HEIs by promoting reform.

Introducing practical learning schemes with a link to business.

Implementation of new learning methods.

Innovative curricula linked to bussiness.

Introducing practical learning schemes

Reform governance and management at HEIs.





## **Strand 2 - Partnerships for Transformation**

Target groups	Activities
• HEIs	<ul><li>Innovation in higher education</li><li>Promoting reforms in HEIs</li></ul>
<ul> <li>Local actors with a link to industry.</li> <li>Individuals – students, staff, learners</li> </ul>	Funding and duration
<ul> <li>Bodies responsible for HE at local and national level</li> </ul>	<ul><li>24 or 36 months</li><li>400,000 and 800,000 Euro</li></ul>





#### **Innovation in Higher Education**

the **design of innovative curricula** and introducing innovative elements in the existing curricula

the implementation of **innovative learning and teaching methods** (i.e. learner-centred and real problem-based teaching and learning);

the active engagement with the business world and with research, the organisation of continuing educational programmes and activities with and within enterprises;

**network** effectively in research, scientific and technological innovation.





### **Promoting reforms in HEIs**

#### **Institutional reforms**

New governance and management systems and structures, readiness in terms of digital skills, modern university services, quality assurance processes, tools and methods for professionalization and professional development of academic, technical and administrative staff

#### Development of an entrepreneurial mind-set and improved competencies and skills within the institutions, transversal skills learning, entrepreneurship education and the practical application of entrepreneurial skills





#### **Development**

#### **Strand 3 - Structural Reform Projects**

Mutual learning between public authorities of the countries associated to the Programme and those of the third countries	Promote inclusive Higher Education systems	Increase capacities of bodies in charge of Higher Education
Identify synergies with ongoing EU initiatives	Foster national ownership	Efficient and effective policy making
	Foster common regional strategies in Higher Education	
nus+		Er Er





### **Strand 3. Structural Reform Projects**

#### Target groups

- National competent authorities in Third Countries not associated to E+
- Higher education sector
- Bodies /associations responsible for HE
- HE institutions

#### **Funding and duration**

- 36 or 48 months
- 800,000 and 1 Million Euros

#### Activities

#### • Policy making

Policy and expert advice, training on policy issues, establishment of representative bodies etc.

• Implementation of tools

Quality assurance, credit systems, accreditation procedures, recognition etc.

#### Internationalisation

Bologna type reforms, surveys and studies etc.





## Types of Projects and Eligibility Criteria





## **Eligible Applicant**

#### Who can apply?

- Higher Education Institutions (HEIs) or
- Associations or organisations of HEIs

#### What else?

Applicant must be established in a EU Member state or third country associated to the Erasmus+ programme (*Programme Country*), or in an eligible third country not associated to the Erasmus+ programme (*Partner Country*) **The applicant applies on behalf of all participating organisations involved in the proposal** 

**Exception:** organisations from Syria (Region 3) and the Russian Federation (Region 4) cannot act as applicants.





#### **Eligible Partners**

What types of organisations are eligible?

Any public or private organisation recognised as **HEI** by the competent authorities of their country(ies)

Any public or private organisation active in the labour market or in the fields of education, training and youth

Associations or organisations of HEIs dedicated to the promotion, improvement and reform of higher education as well as to co-operation within Europe and between Europe and other parts of the world

International governmental organisations on a self-financing basis.





#### **Three Types of CBHE Projects**

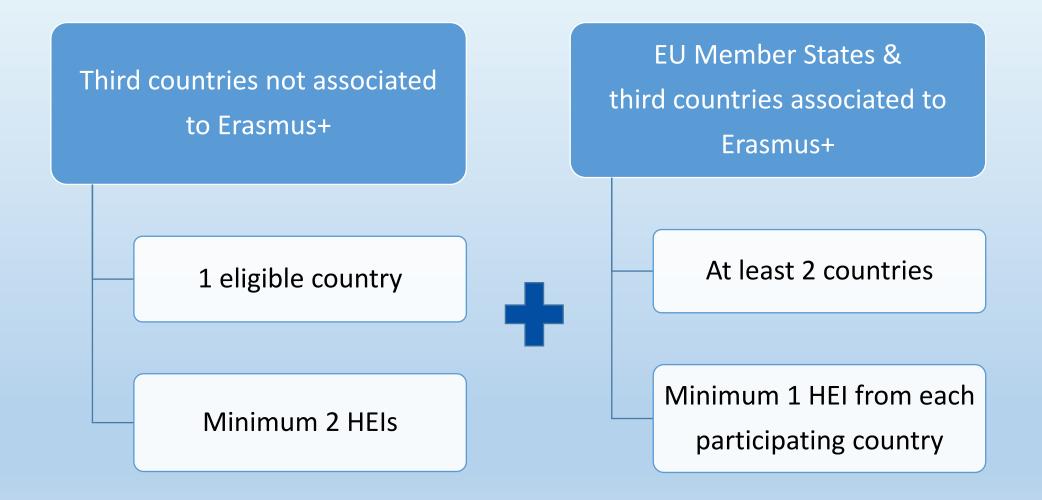
National projects	Multi-country regional projects	Multi-country cross-regional projects
HEIs from one third country not associated to the Erasmus+ Programme	HEIs from several countries not associated to the Erasmus+ Programme from one Region	HEIs from countries not associated to the Erasmus+ Programme belonging to several Regions
At least 2 HEIs from two countries associated to Erasmus+ (EU		

Member States and other Programme countries)





### **National projects: Eligibility Criteria**







### **Multi-country Projects: Eligibility Criteria**

Third countries not associated to Erasmus+ Same Region (regional projects) Different Regions (cross-regional projects)

Minimum 2 eligible

countries

Minimum 2 HEIs from each eligible country EU Member States & third countries associated to Erasmus+

Minimum 2 countries

Minimum 1 HEI from each country





# **New Regional Priorities**





## **Overarching Priorities**

Green deal	<ul> <li>enabling a profound change in institutions and peoples' behaviour and skills</li> </ul>
Digital transformation	<ul> <li>Smart, digital technology in the poorest countries by building foundations for digital skills</li> </ul>
Inclusion and diversity	<ul> <li>making education systems more equitable</li> </ul>
Governance, peace, security and human development	<ul> <li>laying the foundations for strengthening active citizenship and building specific expertise of future policy-makers in areas such as democracy, human rights and multilateralism (Values)</li> </ul>
Sustainable growth & Jobs	<ul> <li>foundational skills, 'soft' skills (e.g. problem solving, communication), and Science, Technology, Engineering, Arts and Maths (STEAM), Education and employability</li> </ul>





### **Overarching Priorities for Regions 1-3**

- Green deal
- Digital transformation
- Migration and Mobility
- Governance, peace, security and human development
- Sustainable growth and jobs
- For more details on regional priorities:

Funding and Tender Opportunities Portal (FTOP): https://ec.europa.eu/info/fundingtenders/opportunities/portal/screen/home





### Regions

Western Balkans (Region 1)	Albania, Bosnia and Herzegovina, Kosovo, Montenegro
Neighbourhood East (Region 2)	Armenia, Azerbaijan, Belarus, Georgia, Moldova, Territory of Ukraine as recognised by international law
South-Mediterranean countries (Region 3)	Algeria, Egypt, Israel, Jordan, Lebanon, Libya, Morocco, Palestine, Syria, Tunisia
Russian Federation (Region 4)	Territory of Russia as recognised by international law
Asia (Region 5)	Bangladesh, Bhutan, Cambodia, China, DPR Korea, India, Indonesia, Laos, Malaysia, Maldives, Mongolia, Myanmar, Nepal, Pakistan, Philippines, Sri Lanka, Thailand and Vietnam High income countries: Brunei, Hong Kong, Japan, Korea, Macao, Singapore and Taiwan
Central Asia (Region 6)	Afghanistan, Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan, Uzbekistan
Middle East (Region 7)	Iran, Iraq, Yemen High income countries: Bahrain, Kuwait, Oman, Qatar, Saudi Arabia, United Arab Emirates
Pacific (Region 8)	Cook Islands, Fiji, Kiribati, Marshall Islands, Micronesia, Nauru, Niue, Palau, Papua New Guinea, Samoa, Solomon Islands, Timor-Leste, Tonga, Tuvalu, Vanuatu High income countries: Australia, New Zealand
Sub-Saharan Africa (Region 9)	Angola, Benin, Botswana, Burkina Faso, Burundi, Cameroon, Cabo Verde, Central African Republic, Chad, Comoros, Congo, Congo - Democratic Republic of the, Côte d'Ivoire, Djibouti, Equatorial Guinea, Eritrea, Eswatini, Ethiopia, Gabon, Gambia, Ghana, Guinea, Guinea-Bissau, Kenya, Lesotho, Liberia, Madagascar, Malawi, Mali, Mauritania, Mauritius, Mozambique, Namibia, Niger, Nigeria, Rwanda, Sao Tome and Principe, Senegal, Seychelles, Sierra Leone, Somalia, South Africa, South Sudan, Sudan, Tanzania, Togo, Uganda, Zambia, Zimbabwe
Latin America (Region 10)	Argentina, Bolivia, Brazil, Chile, Colombia, Costa Rica, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Panama, Paraguay, Peru, Uruguay and Venezuela
Caribbean (Region 11)	Antigua & Barbuda, Bahamas, Barbados, Belize, Cuba, Dominica, Dominican Republic, Grenada, Guyana, Haiti, Jamaica, St Kitts and Nevis, St Lucia, St Vincent & Grenadines, Suriname and Trinidad &

# **New Budget Type**





### Lump Sum II: Approach – Basic Principles

In the proposal, applicants must provide a detailed estimation of costs and a split of the lump sum per work package and per beneficiary

Evaluators assess cost details during evaluation and make recommendations if needed.

Based on this, the lump sum is fixed during grant preparation





### **Duration and Funding Rules per Strand**

#### • Strand 1

Projects can last 24 or 36 months

Funding between EUR 200.000 and EUR 400.000 per project

#### • Strand 2

Projects can last 24 or 36 months Funding between EUR 400.000 and EUR 800.000 per project

#### • Strand 3

Projects can last 36 or 48 months

Funding between EUR 800.000 and EUR 1.000.000 per project





### Lump sum II – work packages

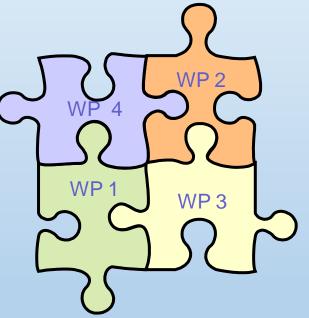
#### As many as needed but no more than what is manageable

'Work package means a major sub-division of the proposed project.'

Therefore:

- ► A single activity is not a WP
- ✗ A single task is not a WP
- ➤ A % of progress of work is not a WP (e.g. 50 % of the tests)
- ★ A lapse of time is generally not a WP (e.g. activities of year 1)

Horizontal work packages (e.g.: Management, Dissemination and Exploitation, etc.) may be approached differently







### Lump sum II – work packages

Applicants will divide their projects in WPs and reflect this division in the budget attached to the applications

Each work package will define the activities/outputs and the corresponding deliverables.







# **Application & Evaluation Procedure**





### How to Apply

The Call is published in FTOP: <u>https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/home</u>

➢ Regional priorities will be published in FTOP.

Check for eligibility and award criteria in the Erasmus+ Programme Guide





### **Award Criteria**

**Relevance of the project** 

Max 30 points

Quality of the project design and implementation

Max 30 points

Quality of the partnership and the cooperation arrangements

Max 20 points

Sustainability, impact and dissemination of the expected results

Max 20 points





### What is Assessed? Award Procedure

EACEA takes a grant award decision based on:

**Evaluation Committee's recommendation**, taking into account: - ranking list on quality established by independent *experts* 

- consultation process with EU Delegations,
- the budget available for each Region and strand
- the need to achieve a geographical balance within a Region





### **Consultation of EU Delegations**

Recognition of HEIs by the national competent authorities

The project addresses the needs of the target country/ies

Overlapping with existing initiatives





### Timeline







# Q & A









# How to apply?





### How to Apply?

Where?

Applications must be submitted through the **European Commission's Funding Tender Opportunities Portal** (F&TP) using the Portal Submission System.

Call ID: ERASMUS -EDU-2022-CBHE Topic ID: ERASMUS -EDU-2022-CBHE-STRAND-1 ERASMUS -EDU-2022-CBHE-STRAND-2 ERASMUS -EDU-2022-CBHE-STRAND-3

#### Who?

Proposals must be created and submitted by a contact person of the coordinating organization.

When?

**Deadline: TBD (when the call is launched)** 



Applicants are highly recommended to submit proposals as early as possible and at least 48 hours prior to the call deadline.

### **Preliminary steps**

Consult the How to find and apply for funding opportunities

presentation



Get more guidance on how the Funding and Tender Opportunities portal works on the **F&TP online manual** and the **User Guide of the Submission System**.

Read carefully the information on the <u>Roles and access rights</u> and decide the persons who will manage the application.



### **Get Prepared**

Read carefully all the **call documents**: **<u>Erasmus+ Programme Guide</u>**, application templates and specific instructions published in the F&TP

Read carefully the information on the Regional priorities published in FT

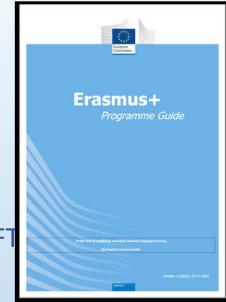
Plan your project and **define your work plan**: Work packages, milestones, deliverables

Create an **EU Login account**: to be able to submit a proposal, you must register on the Portal for an **EU Login account** 

Make sure your organisation has a valid **Participant Identification Code** (PIC). If not, get one via the **Participant Register** 







### **Get prepared**

To create your **EU Login account** and **register your organisation**, **steps 3** and **4** the EU programmes on the F&TP homepage. click on the

Horizon Europe (HORIZON)	Single Market Programme (SMP)	Social Prerogative and Specific Competencies Lines (SOCPL)	EU External Action (RELEX)	Justice Programme (JUST)	Programme for the Environment and Climate Action (LIFE)
Promotion of Agricultural Products (AGRIP)	Union Civil Protection Mechanism (UCPM)				
			w all 🗸		
1 Find an opportunity	2 Find partner Learn	r(s) Create and how to find and apply for suitable			5 ubmit your proposal or offer

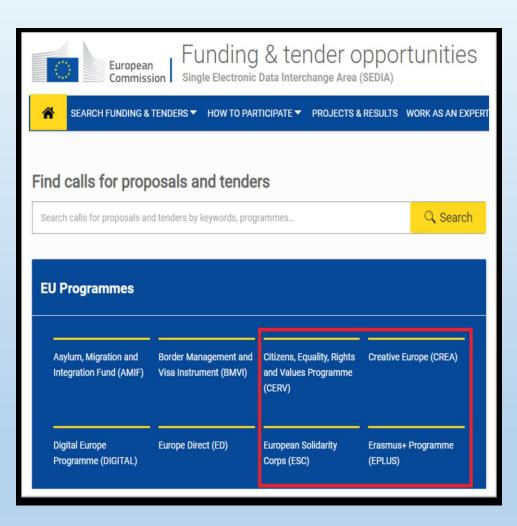
Calls for proposals are listed by funding programme. EACEA's four funding programmes are:

#### **Erasmus+**

Creative Europe the European Solidarity Corps

the Citizens, Equality, Rights and Values programme (CERV)

You can find these on the F&TP homepage.





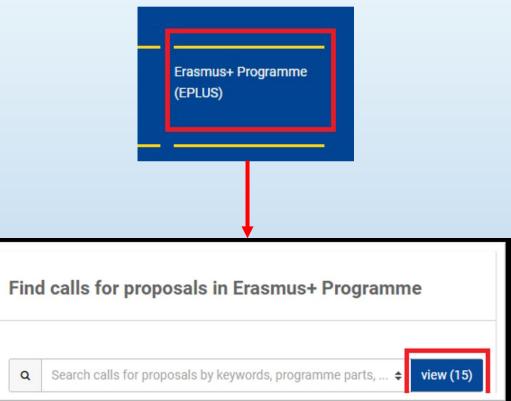


Click on the programme Erasmus+.

This will take you to the 'programme page'.

Scroll down to 'Find calls for proposals' and click on 'view' to see which funding opportunities are available:

> Call ID: ERASMUS -EDU-2022-CBHE Topic ID: ERASMUS -EDU-2022-CBHE-STRAND-1 ERASMUS -EDU-2022-CBHE-STRAND-2 ERASMUS -EDU-2022-CBHE-STRAND-3







You will now see a list of all the 3 programme's calls for CBHE proposals listed under 'Funding and tenders'. Each call shows an opening date and a deadline.

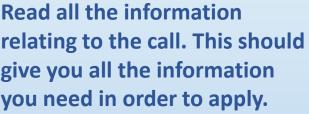
You can enter keywords into the search bar to refine your search.

Make your choice among the 3 strands..

Click on a call to find out more about it.

European Commission Funding & tender opport	unities	English 🙂 Register Login
SEARCH FUNDING & TENDERS THOW TO PARTICIPATE PROJECTS & RESULTS	WORK AS AN EXPERT SUPPORT 🔻	
Due to technical maintenance, Funding and Tenders Portal services may not be available of	n 29/11 between 13:00 and 13:30 Brussels time. We apologize for the inconvenience caused.	×
ERASMUS-EDU-2022-CBHE Q	Funding and tenders (3)	🗘 Need help? 🛗 🚴 Sort by: Submission status 🗸
Match whole words only	Grant Strand 1 - Fostering access to cooperation in higher education	
GRANTS TENDERS	Forthcoming Programme Erasmus+ Programme (ERASMUS)	Deadline model single-stage
Submission status	ID         ERASMUS-EDU-2022-CBHE-STRAND-1           Types of action         ERASMUS Lump Sum Grants	Opening date         25 November 2021           Deadline date         17 February 2022 17:00:00 Brussels time
✓ ✓ ✓	Types of action ERASMUS Lump Sum Grants	Deadline date 17 February 2022 17:00:00 Brussels time
Forthcoming (3) Open for submission Closed	Grant Strand 2 - Partnerships for transformation in higher education	
Programming period	Forthcoming	
Select a Programme period * 🗸	Programme Erasmus+ Programme (ERASMUS) ID ERASMUS-EDU-2022-CBHE-STRAND-2	Deadline model single-stage Opening date 25 November 2021
Filter by Programme / Programme group	Types of action ERASMUS Lump Sum Grants	Deadline date 17 February 2022 17:00:00 Brussels time
Select a Programme	Grant Strand 3 - Structural reform projects	
Filter by call	Forthcoming	
Select a Call	Programme Erasmus+ Programme (ERASMUS)	Deadline model single-stage
	ID ERASMUS-EDU-2022-CBHE-STRAND-3 Types of action ERASMUS Lump Sum Grants	Opening date         25 November 2021           Deadline date         17 February 2022 17:00:00 Brussels time
CDV code (Tenders Only)		

General information		
opic description	Topic conditions and documents	
conditions and documents		Read
Submission service	<b>1. Eligible countries:</b> See section 5 of the Call Document and list of countries partic http://eacea.ec.europa.eu/creative-europe/library/eligibility-organisations-non-eu-co	relati
opic related FAQ	Full information and documents related to the call are available at: Portal Reference	give y you n
Set support	2. Eligibility and admissibility conditions:	,
all information	Admissibility: see section 4 of the Call Document	If you
all updates		on 's
unded project list	Start submission	
Go back to search results	No submission system is open for this topic.	
	Topic related FAQ	
	There are no FAQ related to this topic.	

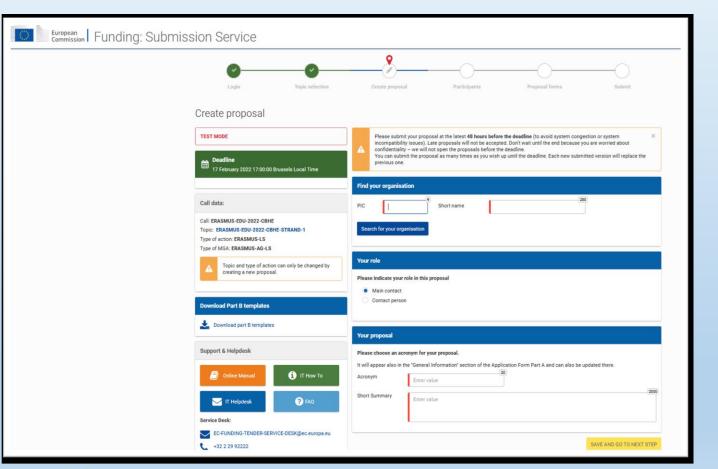


If you are ready to apply, click on 'start submission'.





### How to participate



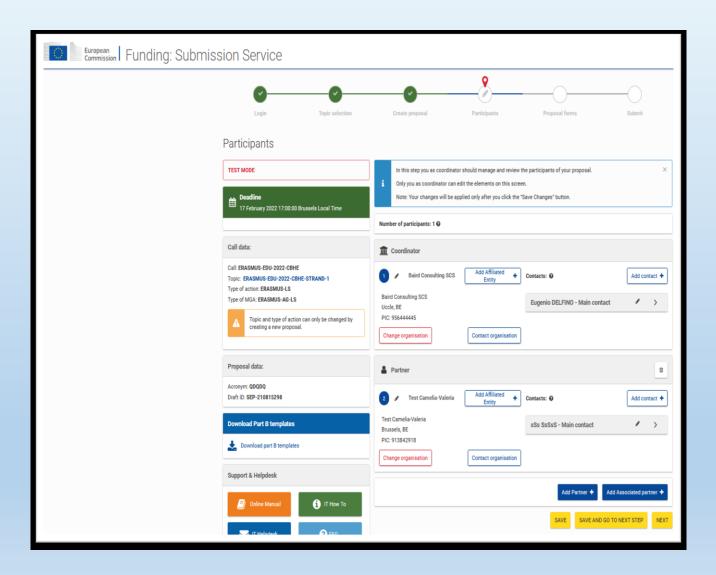
You can now begin your application.

You will need to enter your PIC in the box shown in red.





### How to participate



Add partners to the proposal. You will have to

search for them using their PIC, and follow the

same steps as before.

### **Application package**

#### The application form is structured in 3 parts:

#### **Part A - Administrative Forms**

Contains general information about the project, data on the applicant organisation and contact Persons

#### Part B – Technical description & annexes

Contains the narrative part of the project, the work packages, milestones & deliverables. Detailed budget table is an annex of Part B

#### **Part C – Administrative forms**

Tick boxes related to the proposal's general objective(s) and indicators specific to the CBHE action (N! of impacted students, N! of new study programmes, N! of involved/trained staff, etc.)

- Complete Parts A & C directly on the Portal
- Prepare Part B in advance and upload it together with the mandatory annexes

### **Application package: Part A – Administrative forms**

Use the ico Edit forms

to access the administrative forms

Table of contents			
Title	Action		
General information	Show		
Participants	Show		
Budget	Show		
-	Title General information Participants		

Remember to SAVE regularly !

Section 1 **General information**: provide general information about the project

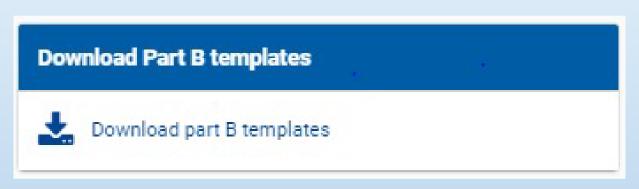


Section 2 **Participants**: provide information about the **list of participating organisations with PIC number,** the department(s) involved and contact persons



### Application package: Part B – Technical description & annexes

- Part B **must be prepared in advance** using the **templates downloaded** from
- the system



There are only **2 mandatory documents to be uploaded**:

Part B Annex 1 "Detailed budget table" No other additional annexes are required.

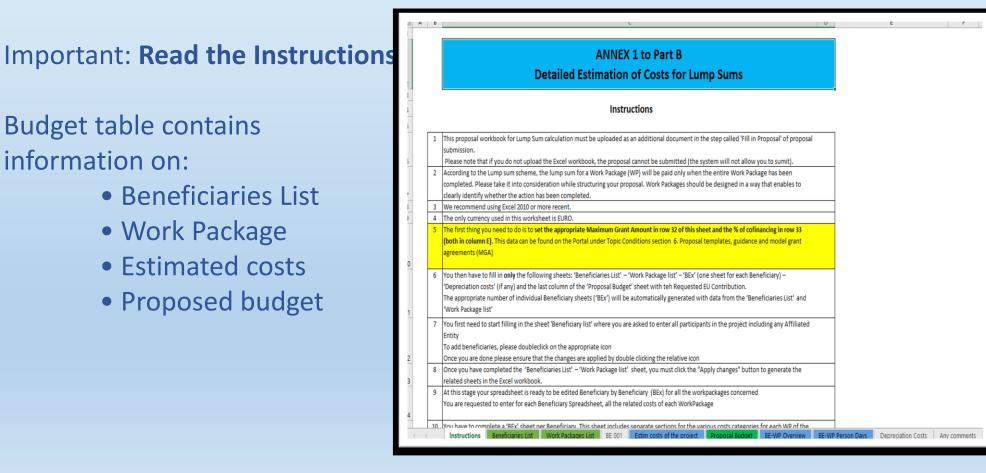




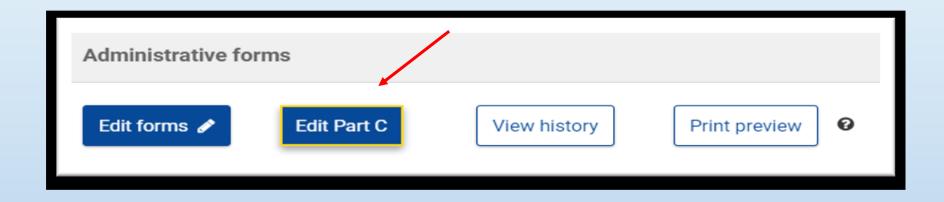
### Application package: Annex1 to Part B:Budget Overview

Applicants will need to fill in the Budget Table (Annex 1 to Part B –

Detailed Estimation of Costs for Lump Sums)



### Application package: Part C – Administrative forms



In this part, applicants will have to provide: The proposal's general objective(s), Indicators specific to the CBHE action





### Validate & Submit your proposal

§ Edit your draft proposal as many times as you need to complete/correct information.

§ Run a **validation** of your draft proposal to make sure it meets the requirements and that no information is missing

§ Errors and warnings will be listed at the end of the form.



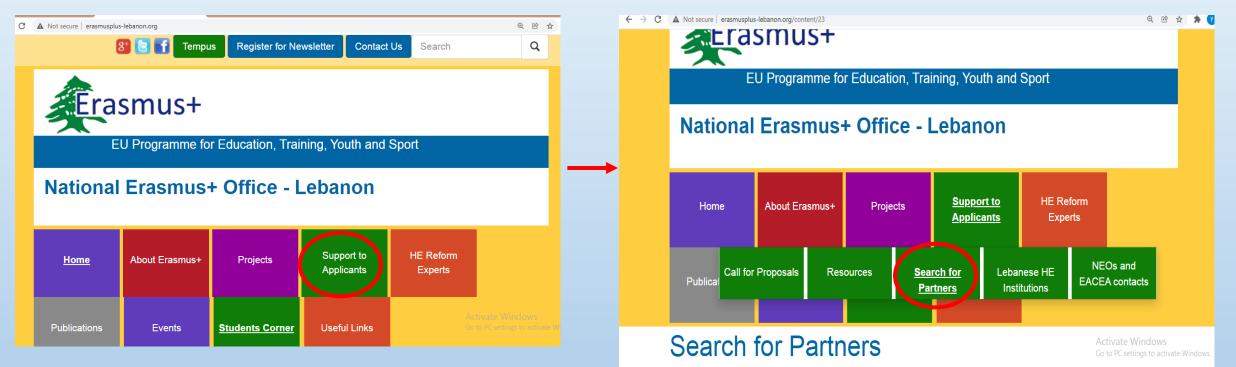
Errors mean that mandatory information is missing and the proposal cannot be submitted until these errors are corrected

Warning messages do not block submission, but they indicate missing information. Ideally, these should be

addressed by correcting the information provided § After submission, you can still edit and update the proposal at any time before the deadline. However, if you change the content you will need to re-submit for the changes to be reflected.

# Search for partners tool on NEO Website

http://erasmusplus-lebanon.org/



European Education and Culture Executive Agency Erasmus +



# **Search for partners tool on NEO**

# Website

Name		
Institution		
Email		
Field of Interest		

European Education



### **In Case of Enquiries**

- Contact: <u>EACEA-EPLUS-CBHE@ec.europa.eu</u>
- F&TP Service Desk: EC-FUNDING-TENDER-SERVICE-DESK@ec.europa.eu +32 2 29 92222
- National Erasmus+ Office Lebanon:

neo@erasmusplus-lebanon.org

admin@erasmusplus-lebanon.org

projectassistant@erasmusplus-lebanon.org





# Q & A





